Assessment 1 - Online Quiz- 3 PPMP20008

1. Agile Project Management:

a. Can be suitable for projects where the scope is defined clearly at the start of the project. Incorrect

b. Can be suitable for projects where the scope is not defined clearly at the start of the project.

c. Is only suitable for construction projects

d. Is only suitable for information technology projects

According to Prince2 which of the following statements is true regarding project stakeholders?

Select one:

a. Stakeholders can support or oppose the project

b. Stakeholders can only support the project

c. Stakeholders totally support the project Incorrect

d. Stakeholders can only oppose the project

Question 3

Which of the following statements about Enterprise Environmental Factors is most correct?

Select one:

a. Enterprise Environmental Factors are only ever external to the organisation.

b. Enterprise Environmental Factors can be either external and/or internal to the organisation.

c. Enterprise Environmental Factors are only ever internal to the organisation.

d. Enterprise Environmental Factors are not external and/or internal to the organisation.

Question 4

According to PMBOK the purpose of the cost management plan is to:

Select one:

a. Describe the approved project budget in a single dollar value

b. Describe the cost variance of the project in dollars to the project board Incorrect

c. Describe the approved project budget with the dollar value distributed against the project timeline

d. Describe how the project costs will be managed and controlled

Question 5

PMBOK states that generally accepted best practice that during a construction project, electrical work should start after the plumbing has finished, however both activities could occur in parallel. This is an example of what type of dependency (provide the most correct answer)?

Select one:

a. Internal

b. Mandatory

c. Discretionary

d. External

Question 6

If the project manager is influencing the project team, the direction of influence is:

Select one:

a. Outward

b. Upward

c. Downward

d. Sideward

Question 7

According to Prince2 a benefit from a project is a:

Select one:

a. Measurable operation perceived as an advantage by senior users only Incorrect

b. Measurable throughput perceived as an advantage by stakeholders

c. Measurable option perceived as an advantage by senior users only

d. Measurable outcome perceived as an advantage by stakeholders

Question 8

According to PMBoK five different project management process groups are required for any project including:

Select one:

a. Emotional process groups

b. Executing process groups

c. Expecting process groups

d. Enterprise process groups

Question 9

According to Prince2 the project board should display four key characteristics including credibility, ability to delegate, availability and what else. Choose the most correct response.

Select one:

a. Accepting

b. Authority

c. Action-orientated

d. Ability

Question 10

What does WBS stand for?

Select one:

a. Work By Scenario

b. Work Benefits system

c. Work Breakdown Structure

d. Warner Brothers Studios

Question 11

PMBoK describes the ‘plan scope management’ process. Which one of the following techniques recommended by PMBoK in this process?

Select one:

a. Novice judgement

b. Calculated guesses

c. Expert judgement

d. Trainee knowledge

Question 12

According to PMBoK the project management plan is a document that describes how the project will be executed, monitored and:

Select one:

a. Controlled

b. Certified

c. Corresponded

d. Costed

Question 13

According to both Prince2 and PMBoK a project can be defined as something that:

Select one:

a. Is permanent

b. Is temporary

c. Is unchanging

d. Is everlasting

Question 14

According to Prince2 the contents of a business case typically contains:

Select one:

a. Expected benefits, expected dis-benefits and timescale

b. Expected bias, un-expected mistakes and training

c. Expected blockages, expected mistakes and timescale

d. Expected benefits, expected dis-likes and tolerances

Question 15

In a projectized organisational structure PMBoK describes the project managers’ role as a:

Select one:

a. Part-time, permanent employee

b. Part-time, casual employee Incorrect

c. Part-time employee

d. Full-time employee

Question 16

According to PMBOK three-point estimation can be used to improve estimation accuracy. Which of the answers below describe the three estimates used in this technique?

Select one:

a. Most likely, historical, benchmark

b. Most likely, historical, best guess

c. Most likely, optimistic, pessimistic

d. Most likely, most attractive, most persuasive Incorrect

Question 17

According to PMBoK, project management process groups are linked by the outputs which are produced. The process groups are:

Select one:

a. One-off activities Incorrect

b. Always separate activities

c. Overlapping activities

d. Always discrete activities

Question 18

PMBoK lists a number of techniques to identify project stakeholders including the following:

Select one:

a. Tolerances

b. Promotions

c. Meetings

d. Displays

Question 19

According to Prince2 four levels of management represent the project management team from the (i) Corporate or program management, (ii) the Project Board, (iii) the Project Manager. What is the fourth or lowest level of management?

Select one:

a. The compliance manager

b. The quality assurance manager

c. The risk assessment manager

d. The team manager

Question 20

Project responsibilities, relevant to the organisational theme, are described in Prince 2. Which one of the following is a responsibility of the senior user?

Select one:

a. Defines user requirements and expectations

b. Defines legal requirements and expectations

c. Defines technology requirements and expectations

d. Defines political requirements and expectations